OUR VISION
We imagine a healthy, prosperous world in which societies are forever committed to caring for and valuing nature, our global biodiversity, for the long-term benefit of people and all life on Earth.

OUR MISSION
Building upon a strong foundation of science, partnership and field demonstration, CI empowers societies to responsibly and sustainably care for nature, our global biodiversity, for the well-being of humanity.
Fiscal year 2012 was a remarkable year—and a sobering one.

No nation on Earth was spared by the convergence of the two extraordinary forces shaping our planet: climate change and ecological loss. We saw these forces in a superstorm on the East Coast of the United States, in the continued devastation of our oceans, in water crises and droughts across Asia and Africa.

This is our reality. And if humanity is going to continue to thrive—if we are to create a habitable, just, prosperous world for our children and grandchildren—we must change.

That is why Conservation International works at every level—from remote villages to the offices of presidents and CEOs—to help societies understand, and act upon, the most important truth of our time: People need nature to thrive. Our approach is simple, yet transformative.

We are protecting our natural wealth—the essential places on Earth that provide our food, water and the very air we breathe—by ensuring that the most critical areas remain intact and capable of providing benefits to the communities that need them.

We are fostering effective governance. Working with governments and civil society, we provide tools, counsel and training that enable leaders to make better decisions for the long-term health and economic stability of their people.

And we are working with businesses that have big environmental impacts—like mining, energy and agricultural companies—to ensure that production does not destroy the ecological health and vitality of nations.

Throughout the year, we saw concrete evidence that our efforts are paying off. We launched Vital Signs, an ambitious scientific project that will help us answer the question of how we can feed 9 billion people by 2050 without destroying nature. We partnered with the Government of Botswana to convene a summit, where 10 African nations agreed to incorporate nature’s value into their day-to-day decision-making and accounting. And around the world, we worked with communities, governments, businesses and foundations to safeguard the oceans, forests, rivers, savannas and wetlands that sustain and amaze us.

As you read about these and other successes, we encourage you to take special note of CI’s organizational growth. Each year, more and more governments and businesses are joining us in the realization that it is in their enlightened self-interest to protect the planet.

Thanks to our many allies, our organization remains strong and on sound footing. In fiscal year 2012, our expenses totaled over $150 million—the highest level of programmatic delivery in CI’s history. And we saw significant growth in programs central to our mission—including our Ecosystem Finance and Markets Division and our field programs in Indonesia and Brazil.

We have much to be proud of. Yet we know that, in the words of the great poet Robert Frost, we have miles to go before we sleep. Ours is a tremendous challenge. With champions like you, however, we are as confident as we’ve ever been that we will rise to it.
Highlights from a Remarkable Year
SUPPORTING
THE STEWARDS OF
OUR LANDS

Indigenous peoples—the stewards of our lands and waters—are key to protecting the planet. In July 2011, CI and our partners announced the first-ever trust fund dedicated to the long-term support of indigenous peoples in Brazil. Through funding and technical support from the Global Conservation Fund and CI-Brazil, the Kayapó Trust will support the Kayapó peoples in the protection of their rights and territory and, at the same time, will help prevent deforestation, one of the primary drivers of global climate change.
From farmers to consumers, ethically sourced coffee is good for everyone. That’s why CI helped our long-time partner, Starbucks Coffee Co., develop its responsible coffee-buying program, Coffee and Farmer Equity (C.A.F.E.) Practices, a decade ago. In 2012, we completed our most recent evaluation of the program, which found that, although changing social and environmental conditions is a long-term process, the sustainable practices encouraged by C.A.F.E. Practices is leading to improved conditions on the ground. Nearly 100 percent of farmers verified from 2008-2010 did not convert natural forests into agricultural land.
One of the best ways to adapt to a changing climate is to safeguard the natural buffers our planet already provides us. That’s why CI offers technical expertise to policymakers who want to make their countries more resilient—an effort that paid off in November 2011, when Filipino President Benigno Aquino III signed off on a national roadmap for climate change adaptation and mitigation that includes plans for ecosystem-based adaptation.
BRINGING ALL RELEVANT PARTIES TO THE TABLE CAN BE CRITICAL FOR SUSTAINABILITY. THAT’S THE PRINCIPLE BEHIND THE NOVEMBER 2011 LAUNCH OF THE CHINGAZA-SUMAPAZ-GUERRERO CONSERVATION CORRIDOR INITIATIVE IN COLOMBIA. CI IS WORKING WITH THE LOCAL AND NATIONAL GOVERNMENTS, PRIVATE BUSINESS, NGOs AND LOCAL STAKEHOLDERS TO CREATE CORRIDORS BETWEEN EXISTING PROTECTED AREAS—IMPACTING MORE THAN 10 MILLION PEOPLE BY PROTECTING THE SOURCES OF FRESH WATER FOR THE CITY OF BOGOTÁ AND ITS SURROUNDINGS.
Finding innovative ways to keep forests standing is critical to fighting climate change. That was the message that 36 CI staff members from over 10 countries brought to the negotiations of the U.N. Framework Convention on Climate Change (UNFCCC) in December 2011 in Durban, South Africa. And the message was heard: The talks resulted in an agreement on standards for REDD+, a program that provides financial incentives to developing countries to keep their forests intact, thus reducing greenhouse gas emissions.
SPREADING THE WORD ABOUT THE IMPORTANCE OF FRESH WATER

Water, as the saying goes, is life. That’s why, in January 2012, CI teamed up with Disney’s Friends for Change and the Disney Worldwide Conservation Fund to help spread the word about why we need to protect the sources of our fresh water—everywhere on Earth. For several weeks, the millions of people who played Disney’s mobile game Where’s My Water?, one of the most popular mobile apps of 2012, saw messages from CI and Disney about freshwater conservation—helping to raise awareness of this critical issue.
Can protecting nature alleviate poverty? In January 2012, researchers from CI, led by Dr. Will Turner, published a study that indicates a strong connection worldwide. The research shows that, every year, nature provides services like pollination and clean water that together have an estimated value of more than $1 trillion to poor communities. The key—and central to CI’s work—is sustaining these critical natural ecosystems and ensuring that people have access to the benefits they provide.
MEASURING NATURE’S VITAL SIGNS + OUR OWN

In February 2012, with a grant from the Bill & Melinda Gates Foundation, CI launched Vital Signs—a groundbreaking system for monitoring ecosystem health, agricultural productivity and human well-being in Ghana, Tanzania, Uganda and other regions of sub-Saharan Africa. The raw data and decision-support tools produced by Vital Signs will provide policymakers with a better understanding of the opportunities and trade-offs that come with increased agricultural production—so that we can feed the world now, and for generations.
In March 2012, more than 60 scientists from CI-Brazil, local universities, Boston University and the New England Aquarium undertook the last leg of a three-legged expedition to explore Brazil’s Abrolhos Bank. The study’s findings—such as the discovery of the ecological functions of “buracas” (large shafts in the seafloor) that could help cycle critical nutrients through the ocean ecosystem—will give researchers and policymakers a deeper understanding of an area that supports vast fishing and tourism industries and more than 100,000 jobs.
In April 2012, Peru’s National Congress approved legislation recognizing indigenous peoples’ right to prior consultation on any legislative or administrative measures that would directly affect their physical existence, cultural identity, quality of life or development. CI, as part of the Peruvian civil society, was a contributor to the formulation of this new policy, reviewing and providing input to the document.
Large infrastructure activities, such as those involving mining and energy, can be important tools for helping countries to grow and prosper. CI recognizes this fact—and the critical need to minimize the impact of these projects as they occur. That’s why, in 2012, we worked with a subsidiary of ExxonMobil to assess ways in which a liquefied natural gas project in Papua New Guinea could reduce its impact on biodiversity. Where impact was unavoidable, CI worked with the company to develop a plan for conservation actions to ensure that this large economic development project ultimately leads to good environmental outcomes for biodiversity.
In order to properly care for nature, we must respect what it gives us. And when representatives from 10 nations agree, it’s history in the making—as it was at the Summit for Sustainability in Africa, co-convened in May 2012 by CI and the Government of Botswana. There, 10 African nations stood alongside representatives of the private and public sectors and committed to valuing their “natural capital,” or the goods and services nature provides us—sending a powerful message to the rest of the world.
CI works in select geographies where we can make a substantial contribution to human well-being through our field work, our partnerships and our investments.

map key:

- ★ Global Office
- ▲ Regional Office
- ○ National Office
- ◼ Country Programs
- ◼ Seascape/Oceanscape
- ☢ Investments Via Partners and Sub-National Projects
Conservation International is committed to improving human well-being through the care of nature, but we couldn’t do this critical work without the generous support of our donors and partners.

In fiscal year 2012, CI developed several important new partnerships that will allow us to continue to build upon our work—developing innovative solutions; implementing field demonstrations that validate the effectiveness of our work; and amplifying our efforts to effect large-scale change.

**REVENUE**

CI reported total revenue of $136.1 million, including several seminal grants that are uniquely aligned with our organizational mission.

With a generous $25 million grant from the Arnhold Foundation, CI announced the launch of the Center for Environment and Peace. In addition, the Bill & Melinda Gates Foundation contributed $10 million to support the creation of Vital Signs, a gold-standard environmental monitoring system that aims to improve food production and also support healthy natural systems and robust livelihoods for smallholder farmers with an initial focus on Africa. We also continued our partnership with BHP Billiton, which contributed $4.8 million in fiscal year 2012 to improve land management practices and protect landscapes of high conservation value.

Non-U.S. government and multilateral funding increased over fiscal year 2011 levels, with the Government of Japan and the World Bank renewing support to the Critical Ecosystem Partnership Fund (CEPF) with a $9.9 million grant and a $3 million grant, respectively.

**EXPENSES**

With expenses totaling more than $150 million in fiscal year 2012, CI reported the highest level of programmatic delivery in the organization’s 25-year history. Programmatic services were $127.2 million, up by almost 30 percent over fiscal year 2011 levels. At the same time, supporting service costs remained relatively constant, resulting in a reduction of our overhead rate from 19.1 percent in fiscal year 2011 to 15.5 percent for fiscal year 2012. Much of the increase in programmatic spending in fiscal year 2012 was driven by increased grant making in our Ecosystem Finance and Markets Division (EFM) as we continue working to empower local communities to successfully steward their natural resources. Notably, this division established several new trust funds that will finance the long-term management of priority conservation areas, including Guyana, the Osa Corridor in Costa Rica, the Kayapó Indigenous Territories in Brazil and the YUS Conservation Area in Papua New Guinea, named after the Yopno, Uruwa and Som Rivers of the Huon Peninsula.

In addition, more than $12 million was awarded to our partners through CEPF—a joint initiative of the World Bank, the MacArthur Foundation, the Global Environmental Facility, L’Agence Française de Développement and the Government of Japan—that provides grants to non-governmental and private sector organizations to promote the conservation of critical ecosystems and ensure that civil society is engaged in biodiversity conservation.

Country and regional program expenditures increased substantially from fiscal year 2011 to fiscal year 2012, largely due to the launch
of the third phase of our highly successful seascapes program. With generous support from the Walton Family Foundation, this project supports improved marine management and establishment of networks of marine protected areas in the Bird’s Head and Eastern Tropical Pacific Seascapes in Indonesia and South and Central America.

Recognizing the importance and efficacy of CI’s work to reduce atmospheric carbon dioxide levels by preventing tropical forest destruction, the Governments of Germany and Norway, along with Dell Inc., The Walt Disney Company and the FIJI Water Company LLC, supported increased investments in carbon projects in South America, Africa and the Asia Pacific region.

And finally, spending in the Global Marine Division increased in fiscal year 2012 as a result of our investment in two key initiatives—the Coral Triangle Initiative and the Ocean Health Index. The Coral Triangle Initiative is an agreement between six countries in Southeast Asia and the Western Pacific to conserve coral reefs, improve fisheries and increase food security for current and future generations. The Ocean Health Index, which provides the first annual global benchmark of ocean health that considers humans to be part of the ocean ecosystem, serves as an important tool to inform policymakers on resource management decisions.

While we ended fiscal year 2012 with a modest reduction of $16.5 million in net assets, this was primarily attributable to the ongoing implementation of multi-year grants that were received in prior fiscal years. Fluctuations in revenue often arise because large multi-year grants must be reported as revenue in the year they are received, while associated expenses are reported over the duration of the award period, as program activities are carried out. Therefore, intermittent decreases are not a cause for concern, provided that the historic trend maintains or increases net assets, as is the case for CI.

**NET ASSETS**

An important indicator of CI’s financial health and sustainability, net assets represent the cumulative revenue that CI has raised in excess of expenditures since the founding of the organization. As shown in the chart to the right, CI has enjoyed consistent growth over the past 25 years.
CI demonstrates good stewardship of donor contributions by working strategically—selecting the geographies, partnerships and fora where our efforts can have the greatest impact. We are grateful for the generosity and continued support of our donors.
# FISCAL YEAR 2012 STATEMENT OF ACTIVITIES

(Balances are in the thousands)

<table>
<thead>
<tr>
<th></th>
<th>UNRESTRICTED</th>
<th>TEMPORARILY RESTRICTED</th>
<th>PERMANENTLY RESTRICTED</th>
<th>2012 TOTAL</th>
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<td>(1,941)</td>
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<td>(13,943)</td>
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<td><strong>EXPENSES</strong></td>
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<td>Program Services</td>
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<td>(1,941)</td>
<td>127,189</td>
<td>96,393</td>
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<td>Supporting Services</td>
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<tr>
<td>Management and Operations</td>
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<td>(1,941)</td>
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<td>(1,733)</td>
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<td>(1,941)</td>
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<td>23,160</td>
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<td>(1,733)</td>
<td>(1,941)</td>
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<td>Changes in Net Assets Before Non-Operating Activity</td>
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<td>(13,943)</td>
<td>60</td>
<td>(14,380)</td>
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<td>Gain (Loss) on Foreign Currency Translation</td>
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<td>(2,098)</td>
<td>(2,098)</td>
<td>(2,098)</td>
<td>2,881</td>
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<td><strong>CHANGES IN NET ASSETS</strong></td>
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<td>(16,041)</td>
<td>60</td>
<td>(16,478)</td>
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<td>Net Assets at Beginning of Year</td>
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<td>226,381</td>
<td>13,255</td>
<td>258,835</td>
<td>230,348</td>
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<td>Changes in Net Assets</td>
<td>(497)</td>
<td>(16,041)</td>
<td>60</td>
<td>(16,478)</td>
<td>28,487</td>
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<tr>
<td><strong>NET ASSETS AT END OF YEAR</strong></td>
<td>$18,702</td>
<td>$210,340</td>
<td>$13,315</td>
<td>$242,357</td>
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</table>
The remarkable individuals in CI’s Emerald Circle have generously contributed $1,000 or more in FY12 to support our vision of a more prosperous future for the planet and its people. We are also grateful to the many donors who have made Emerald Circle contributions but wish to remain anonymous.
Jeffrey and Rona Abramson
Linda and Andrew Ach
John and Andrea Adams
Meredith Addy
Catherine and Frederick Adler
David Ailion
Michael Ailion
George and Joyce Albers-Schonberg
Gregory Alexander and Jennifer Chiu
Jim and Catherine Allchin
Roger C. Altman and Jurate Kazickas
Cort Anastasio
Chris Anderson and Jacqueline Novogratz
David and Colleen Anderson
Jeffrey and Leah Anderson
John and Linda Anderson
Patricia Anderson
Philip O. Anderson
Daniel Andrade
Eleanor Andrews
Rowena Archibald
David Arms
Anthony Arnhold and Maria de Carmen
Mr. and Mrs. Henry Arnhold
John and Jody Arnhold
David Auburn
Kenneth A. and Patricia S. August
Patrice and Kevin Auld
Scott and Mary Kay Ausenhus
Harry Austin
Carla Baird Crane and David Crane
Sybilla and Alex Balkanski
Donald and Elizabeth Ballard
Rebecca Balter
Hank Bannister
Eugenia Barnett
John and Barbara Bartman
Thomas and Johanna Baruch
Sheldon Baskin and Judy Wise
Diana and Richard Beattie
Rebecca Begley
Karen Behnke and Howard Luria
Leland and Marlita Bellot
Wendy Benchley
Betty Bennett
Bill and Margaret Bennett
John Bent
Jim Berkus
Howard B. Bernick
Joshua and Lisa Bernstein
Girish Bhakoo
Diane and Kendall Bishop
Simon Blake-Wilson
Carol Blaney
Diane and Sam Bodman
Miriam Bohnen
Emily Borden
Edward Borella
Ian and Hannah Bowles
Betsy Brady
Lee Braly
Jonathan Brandt
Ramna Brandt and Herve Rodriguez
Charles and Joy Breckinridge
Steve and Herma Brennies
Cynthia and Steven Brill
Mrs. Walter F. Brissenden
Skip Brittenham and Heather Thomas Brittenham
Kristina Brittenham and Jesse Sisgold
Carolyn S. Brody
Nancy Broff
Meredith and Tom Brokaw
Elizabeth Bromley and Doug Walker
William Mathews Brooks and Pamela Rorke Levy
Steven Brouman
Sarah Brown
Chris Burnside and Karl Green
Bill and Mindy Bush
Kraig Butrum and David Stewart
Tom Byers
Suzan Bymel
Jennifer Caldwell and John H. N. Fisher
Sarah Cameron and Peter Sturn
Chad and Heidi Carson
John and Theresa Cederholm
Angelique Chao
Christina Chase
Stuart and Mandi Chestler
Adam Chiamulon
Rodney and Nancy Chiamulon
Cindy Choi
Elena Ciktowitz and Joseph Hoffman
Wayne and Deborah Citrin
G. W. and Anne Clough
Dave Coburn
Suzie Coleman
George and Marina Coletts
Ann Colley
Pamela and Howard Conant, Jr.
M. Shawn Concannon
Leonard Conway
Sally Conyne and Frank Gill
Lee and Ann Cooper
Claire Corcoran and William Murphy
Robert Crawford
Niels and Michelle Crone
Harlan Crow
The Crown Family
Ian and Annette Cumming
George Cunningham
Bill and Edie Dagley
Katherine Dahmen
Carrie and Matt Dalton
Colin Daly
Jack Dangermond
Leslie Danoff and Lawrence Robbins
Henry and Lorraine Darley
Barbara David
Praveen and Catherine Dayalu
Deogracias de Jesus
John and Josephine De Luca
Mary De Voe
Dorothy Deane-Miles
James M. and Catherine M. Denny
Paul Detchemendy
Chris Diehl and Saskia Schott
Judy and Jamie Dimon
Barbara DiPietro
William H. Disher
Eric Dobkin
John Dodge
Mary and Robert Dodge
David Domann
William Donnell
In 2000, a trip coordinated by CI to Machu Picchu and the famed Inca Trail inspired Lee Braly to join the Emerald Circle. Since then, for more than a decade, Lee has remained steadfast in her support.

“The organization is unique in conservation,” Lee explains, “in that it considers humans to be a part of the ecosystem and therefore part of the solution. CI doesn’t try to save places by eliminating people from them, it encourages people to act in ways that benefit themselves and their environment. We are part of nature and the planet. For people to thrive, so must the planet of which we are a part.”

We are thankful to count Lee among our Emerald Circle members. Joining the Emerald Circle is a sign that you understand how important it is that we ensure a healthy and productive planet, and we at CI could not be more grateful for our members’ support and their willingness to engage in our efforts.
Robert Rothhouse
David and Alice Rubenstein
Judith Rubin
Miles and Nancy Rubin
Frederick Rudolph
Andrew Sabin
Christine Sakach
Paul Salvatore
Sant Sanganeria
Shari Sant Plummer and Daniel Plummer
Victoria and Roger Sant
Lauren and Andres Santo Domingo
Hershel and Susan Sarbin
Soumya Sastry
Maureen Schafer
Peter Schechter and Maria Rosa Puech
Ed Schein
Tom Schey
John Schivell
Bill Schneider
Elaine Schoening
Amy Schottenstein
Ron Schrager and Wendy Hart
Albert Schreck and Joel Wells Schreck
William Schultz
Dov Seidman
Rick and Kim Selby
Cynthia and Michael Seligmann
Peter Seligmann and Lee Rhodes
Rene Sellen
Gregory and Nancy Serrurier
Ringo Shapiro
Lindsey Sherman
Melanie Shorin and Greg Feldman
George and Charlotte Shultz
Stanley and Sydney Shuman
William and Fay Shutzer
Ken and Judy Siebel
Jill Sigal
Anne Slichter
Beth Smart-Kugler
Camilla and George Smith
Laurence Smith
Orin and Janet Smith
Richard and Jessica Sneider
Jim and Burnley Snyder
Anna Soellner
Robert Soros
Mark Stagen
Sylvia and Donald Stanat
Joe and Diane Steinberg
Marc Steinberg
Annette Steiner
Diane Steingart
James Stejskal
Thomas and Barbara Stephenson
Bruce and Judith Stern
Chad Stern
Herbert and Jane Stevens
Susan Stoddart
Greg and Austen Stone
Brian Strange
Marc and Sheryl Stuart
Jessica Su
Susan Suwinski
Olivier Suzor
Steven Swartzman
George Sweazey

STEFAN WEITZ, SEATTLE, WA
CI SUPPORTER

Stefan Weitz, in his own words, is a “geek.” And that’s why CI—and its science-based approach—has appealed to him ever since he first learned about the organization at an eco-resort in Playa Viva, Mexico.

“As a person who is obsessed with science, engineering and pesky ‘facts,’ CI’s approach to analyzing issues and building solutions that can be proven and scaled is paramount to me,” Stefan says. “There is simply no question that our current global development path … will result in a planet on which few will wish to live. Working with stakeholders in both developed and emerging markets to provide a durable quality of life for all of us on this blue dot isn’t just nice, it’s necessary.”

Earlier this summer, Stefan travelled to Fiji, where he was able to see CI’s impact firsthand. There, he visited Votua Village, a community with which CI shares scientific knowledge and training. The community, on its own initiative, has developed a state-of-the-art waste treatment system that uses plants and soil to help filter dirty water before it’s released back into the ocean.

“The pride this village felt in their project, and the real impact it had on their ocean front yard, was humbling to me,” Stefan says.
List is as of June 2012.
The steadfast conservationists in CI’s Future of Life Society are leaving a legacy of stewardship by including CI in their estate plans. We gratefully acknowledge the commitment of these individuals and the members of the Future of Life Society who wish to remain anonymous.
Jacob and Ruth Anne Abraham
Naidine J. Adams Larson
Gregory Alexander and Jennifer Chiu
Aileen Allen
Robert J. Atwater
Andrea and Michael Banks Nature Fund
Kristin Barker
Estate of Miriam Dee Barlow and Richard Patrick Varnes
Steven K. Beckendorf
Robert A. Behrstock
William H. Bell*
DGE Beltman
William R. Belzer
Laurie Bernhard
Jeff Blankman
Sharon Boatright
Laurie and Virgil Boss
Lydie Boyer
Daniel J. Brimm, Ph.D.
Michael Buckley*
Thomas Byers
James W. Cabot
Joseph Califf*
John Carmody
Michael and G. Cavey
John and Theresa Cederholm
In Memory of Cy and Shirley Coben
Curtis J. Comeau
Crystal Copella
Gordon and Jacqueline Cragg
Dwight and Rachel Crandell
John S. Cullison and Diana M. Kissil
Lyle R. Danielson
Fred T. Darvill, Jr.
Diane W. Davidson
William de Recat
Thomas J. DeMarco
Don Dietz
Dick Dijkman
Edward I. Dolnick
Ruth Duckworth*
Estate of Sarah Dunbar*
Wilson Durham
Susanne Durling
Richard and Frances Duvall
Peter M. Elias and Mary L. Williams
Jill Elisofon
Diane Evans*
Randolph H. and Carol R. Femmer
James Fentress
Jane Finley
Kelly Fitzhugh
Carol R. Foss
Susan A. Frank
Daphne Gemmill
Peter R. Gent
Gillett Family Trust B
Susan H. Gilliland
Ghita D. Ginberg
Mrs. Barbara K. Girdler*
Alan Glennon
Donna and Michael Griffith
Melva Hackney
Julie Hall
Frank J. Harmon
Gordon B. Hattersley, Jr.
Ann-Eve Hazen
Charles J. Hedlund*
Sandra Pantle Hendricks
Livia Jackson
Estate of Rose Jacobs*
Jessica Jenkins
Gary and Kay Jones
Marjorie Kemp
Diane Kira Kilmer
Claudia Kopkowski
Holly A. Kuusinen
Estate of Helen M. Land*
Jessica Lawson
Belina L. Lazzar
Helen Leo*
Robert Lewis*
Barbara Malt
Henry Martin*
Jim and Nancy Martin
Diana McClure*
Mimi McMillen
Lucia McNeil*
Ruth M. Merwin*
Pamela and J.T. Montgomery
Marr and Nancy Mullen
Ann Najarian*
Eleanor R. Nelson*
Diane J. Nielsen
Bruce Norvell
Benjamin Olewine, IV
Gilman and Marge Ordway
A. H. Osborn*
F. Palmer-Persen 2009 Trust*
Bob Paolini
Philip and Joanna Perry
Nicolette Petervary
Cindy Piatt
Mitzi Piker
Mike and Katie Place
Glenn and Lisa Prickett
Rosalind Douglas Trust
Mary Jo Schumacher
Peter A. Seligmann
John and Maritess Simpson
Roberta Smith
Timothy M. Sowder
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Dean Taylor
Dr. and Mrs. Thomas Todd
Paul F. Torrence
Dirk and Barbara Van Meurs Family Trust
Susan and Gaetano Vicinelli
Dorothy Vogelin*
Allaire Wallace*
E. Jean Werts
Larry and Donna Williamson
Terry A. Woodford-Thomas
Jim Wylie*
David Youmans

* Deceased

List is as of June 2012.
COURPORATIONS

Agropalma S/A
All Nippon Airways Co. Ltd
Amaila Falls Hydro
American Express Giving Program
AngloGold Ashanti, Ltd.
Anschutz Film Group, LLC
Apogee Electronic Corporation
APX, Inc.
ArcelorMittal Steel Company N.V.
Arnhold and S. Bleichroeder Holdings, LLC
Asset Management Company
Associação Brasileira de Geração de Energia S.A.
Bank of America Corporation
Bella Figura Letterpress
BHP Billiton Limited
Bloomberg
BP p.l.c.
Brothers Industries, Ltd.
BTG Pactual
Bunge Ltd.
Cargill, Inc.
Chevron Corporation
Christie’s Charity Inc.
The Coca-Cola Company
Codexis, Inc.
Continental Grain Company
Coolapps
Creative Artists Agency, Inc.
Crow Holdings
Daikin Industries, Ltd.
Darden Restaurants
Dell Inc.
The Walt Disney Company
Disney Worldwide Conservation Fund
DLA Piper
DreamWorks Animation SKG
Duke Energy Corporation
Entercom Communications Corp.
Esri
Excel Translations Inc.
ExxonMobil Corporation
Field Guides Incorporated
FIJI Water Company LLC
Florida Crystals Corporation
The G2 Gallery
General Motors
Giti Tire Company
Givaudan SA
glassybaby, LLC
Global Air Tech
Goldman Sachs & Co.
Hamilton International Ltd.
Harney & Sons Tea Corp.
Hertz Corporation
IAMGOLD
IBM - Matching Gifts
Innovation Asset Group
Intel Corporation
International Paper Company
Jigsaw Research Ltd
JPMorgan Chase & Co.
Juice Beauty
The Juniper Networks Matching Gift Program
Keidanren Nature Conservation Fund
The Kelleher Corporation
Kindai Financial Ltd.
Kramer Levin Naftalis & Frankel LLP

Linemark Printing, Inc.
Lockheed Martin Corp.
LRN Corporation
Mailers Haven LLC
Management 360
Marriott International
Matterhorn Empreendimentos e Participações Ltda
McDonald’s Corporation
McLarty Companies
Microsoft Giving Campaign
Monsanto Company
MoreTrees Inc.
National Geographic Society
Natura Cosmetics
NautaDutilh Avocats
Newmont Mining Corporation
News America Incorporated
News Corporation
Nixon Peabody LLP
Northrop Grumman Corporation
OneWorld Apparel, LLC
Paramount Pictures Group
Pinheiro Neto Advogados
Proskauer Rose LLP
Rabobank International
The Raine Group
Reed Smith
Ricoch Company, Ltd.
Río Tinto plc.
Rockras, LLC
Roll Giving
Royce Carlton, Inc
S.R. Gambrel, Inc.
São Paulo Alpargatas S.A.
Sara Lee Corporation
The Schafer Company LLC
Shearman & Sterling
Shell International Limited
Simpson Thacher & Bartlett LLP
SmartBear Software
Sony Corporation
Sony Pictures Entertainment
Starbucks Coffee Company
Starwood Hotels & Resorts Worldwide, Inc.
Stena Holding (Cyprus) Ltd
Stonehall Farm
Tandema Creative Services Inc
Toyota Motor Corporation
Truist
Twentieth Century Fox
UCC Ueshima Coffee Co. Ltd
United Talent Agency, Inc.
Val Verde Investments LLC
Vale S.A.
VantagePoint Venture Partners
M. Velings Holding B.V.
Veolia Environnement
Veolia Transportation Inc
VH Strategies
Volkswagen Group of America, Inc.
Wal-Mart Stores, Inc.
Weleda North America
Wells Fargo Community Support Campaign
White & Case LLP
WhiteWave Foods Company
Wilma TV, INC
Zeiderman Management Corporation
Ziff Brothers Investments
The Marc Haas Foundation
Thomas W. Haas Fund of the New Hampshire Charitable Foundation
Hamill Family Foundation
John & Katie Hansen Family Foundation
Renee and Jeff Harbers Family Foundation
Susan and Richard Hare Family Foundation
Heaney Family Fund for Oshkosk Area Community Foundation
J. Heller Charitable Unitrust
The Leona M. and Harry B. Helmsley Charitable Trust
Skip and Meg Herman Family Foundation
The Edward E. Hills Fund
The Horn Foundation
Norman M. Morris Foundation
The Edith B. and Lee V. Jacobs Fund
James & Catherine Denny Foundation
Jewish Community Endowment Fund
Jewish Community Foundation of Los Angeles
JPMorgan Chase Foundation
Dirk and Charlene Kabcenell Foundation
Mike and Laura Kaplan Advised Fund at Aspen Community Foundation
The Marilyn and Jeffrey Katzenberg Foundation
Anna-Maria and Stephen Kellen Foundation
JPMorgan Chase Foundation
Kirby Family Foundation
The Kneisel Foundation
The Robert and Kimberly Kravis Foundation
Landmark Charitable Foundation, Inc.
The Warren G. Lavey Family Charitable Funds A, B, and C of the Merrill Lynch Community Charitable Fund of The Chicago Community Foundation

BirdLife International
Blaney - Sun Family Gift Fund of the National Philanthropic Trust
t blue moon fund, inc.
The Bodman Foundation
Borrego Foundation
Carolyn S. Brody Family Foundation
Brooks-Mathews Foundation
Ann Bucksbaum Revocable Trust
The Caldwell-Fisher Charitable Foundation
California Community Foundation
Cameron Family Foundation
Margaret A. Cargill Foundation
Catto Charitable Foundation
The Cedars Foundation
John T. and Theresa Cederholm Foundation
The Dorothy Jordan Chadwick Fund
The Chicago Community Foundation
Cinco Hermanos Fund
Code Blue Charitable Foundation Inc
Steven A. and Alexandra M. Cohen Foundation, Inc.
The Columbus Foundation, Inc.
Community Foundation of Boulder County
The Community Foundation
Continental Grain Foundation
Crown Family Philanthropies
Cumming Foundation
The Dallas Foundation
The Darwin Foundation
The Davidow Family Foundation
Deane Fund of The Community Foundation Serving Richmond and Central Virginia
Dewoskin/Roskin Foundation
The Dobkin Family Foundation
The Edward and Rose Donnell Foundation
Akiko Shiraki Dynner Memorial Fund
EarthShare
The Eberstadt-Kuffner Fund, Inc.
EcoTrust
Elaine P. Wynn and Family Foundation
EMWIGA Foundation
Enterprise Foundation
Fair Share Foundation
Fidelity Foundation
Fidelity Investments Charitable Gift Fund
The Joseph & Marie Field Family Environmental Foundation
FIJI Water Foundation
First Eagle Investment Management Foundation
The William H.G. Fitzgerald Family Foundation
Anna and Nathan Flax Foundation
Fondation d’entreprise Hermès
Fondation Ensemble
The Fondation Prince Albert II de Monaco
Fondation Total
Fondation Yves Rocher
The Ford Family Foundation
Ann B. and Thomas L. Friedman Family Foundation
The GAEA Foundation
The David E. Gallo Foundation
Bill & Melinda Gates Foundation
The David Geffen Foundation
Michael E. Gellert Trust
Global Environment Centre Foundation
Joyce and Irving Goldman Family Foundation
Goldman Sachs Philanthropy Fund
Goldman Sachs Trust Company
Green Options Fund
The 564 Foundation
Abramson Family Foundation
Acacia Conservation Fund
The ADM Capital Foundation
Alcoa Foundation
Alexander Foundation
Alstom Foundation
Altman Kazickas Foundation
Maurice Amado Foundation
American Conservation Association, Inc.
The Amgen Foundation Matching Gifts Program
David J. Anderson Charitable Foundation
Jeffrey R. Anderson Charitable Foundation
Kristin L. Anderson Charitable Foundation
Linda and John Anderson Charitable Foundation
Tracy E. Anderson Charitable Foundation
The Arnhold Foundation, Inc.
Asahi Glass Foundation
Aspen Community Foundation
Atherton Family Foundation
The Auld Foundation
Harry G. and Pauline M. Austin Foundation
Walt and Elizabeth Bachman Fund of The Minneapolis Foundation
The Barkley Fund
The Cecile & Fred Bartman Foundation
The Bear Gulch Foundation
Beneficia Foundation
Howard B. Bernick Foundation
The Big D Foundation
The big D Foundation
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The Bodman Foundation
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Fidelity Foundation
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The Joseph & Marie Field Family Environmental Foundation
FIJI Water Foundation
First Eagle Investment Management Foundation
The William H.G. Fitzgerald Family Foundation
Anna and Nathan Flax Foundation
Fondation d’entreprise Hermès
Fondation Ensemble
The Fondation Prince Albert II de Monaco
Fondation Total
Fondation Yves Rocher
The Ford Family Foundation
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The Barkley Fund
The Cecile & Fred Bartman Foundation
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The Barkley Fund
The Cecile & Fred Bartman Foundation
The Bear Gulch Foundation
Beneficia Foundation
Howard B. Bernick Foundation
The Big D Foundation
National Fish and Wildlife Foundation
National Philanthropic Trust
The New York Community Trust
The New Corporation Foundation
The Norcliffe Foundation
Northrop Grumman Foundation
Oshkosh Area Community Foundation
Pacific Life Foundation
The David and Lucile Packard Foundation
Paine Family Trust
Panaphil Foundation
Biba and Jon Parker Foundation
Pasadena Community Foundation
Paulson Charitable Foundation
The Pew Charitable Trusts
PG&E Corporation Foundation
Philanthropic Ventures Foundation
Pisces Foundation
Prairie Foundation
Princeton Area Community Foundation
Prins Bernhard Naturfonds
The John and Lisa Pritzker Family Fund
Pritzker Foundation
Qatar Foundation International
Rare Conservation
The Repass-Rodgers Family Foundation Inc
Barbara & Joel Richmon Family Foundation
Robert & Elizabeth Fisher Trust
The Rock Foundation
The Rockefeller Foundation
David and Elizabeth Rome Family Foundation
Rosenberg Ach Foundation
Sol R. Rubin and Neddy Rubin Foundation
Andrew Sabin Family Foundation
The Safer-Fearer Fund of the New York Community Trust
The San Diego Foundation
The San Francisco Foundation
San Luis Obispo County Community Foundation
Sapling Foundation
Sara Lee Foundation
Schlossstein-Hartley Family Foundation
The Schwab Fund for Charitable Giving
The Charles and Helen Schwab Family Foundation
The Seattle Foundation
Katherine Seligmann Living Trust
Siebel Family Charitable Foundation
The Silicon Valley Community Foundation
The Orin Smith Family Foundation
Snyder Family Foundation
Sotheby’s International Realty Foundation
Starwood Foundation
Joseph S. and Diane H. Steinberg Charitable Trust
Stephenson Foundation
Stern Family Trust
The Sunbridge Foundation
Suriname Conservation Foundation
The Suwinski Family Foundation
Thompson Street Charitable Fund
Flora L. Thornton Foundation
Trott Family Foundation
United Way Worldwide
The Uplands Family Foundation
Veolia Environnement Foundation
Virgin Unite
Waitt Foundation
The Walton Family Foundation
The Waterloo Foundation
Weeden Foundation
Davies Weeden Fund
Welton Foundation
Wiancko Charitable Foundation
The Windmill Foundation
The Winokur Family Foundation
Wolfensohn Family Foundation
Woodward Fund U/A FSW
World Poker Tour Foundation
World Wildlife Fund
Wm. Wrigley Jr. Company Foundation
WWW Foundation
The Wyse Family Foundation of The Dayton Foundation
Barbara and David Zalaznick Foundation
Bill and Ann Ziff Foundation
Leslie & Daniel Ziff Foundation

GOVERNMENT + MULTILATERALS

African Development Bank, Support Program for Conservation of Ecosystems of the Congo Basin (PACEBCo)
Asian Development Bank
Government of Australia, Australian Agency for International Development
British Foreign and Commonwealth Office, Strategic Programme Fund
Department Government of Brunei, Fisheries Department
Government of Colombia:
Regional Autonomous Corporation of Cundinamarca (CAR)
Regional Autonomous, Corporation of Sinu y San Jorge Valleys (CVS)
Ministry of Agriculture and Rural Development
Regional Environmental Authority of La Guajira
Congo Basin Forest Fund
Government of Ecuador, Programa BioCAN
Environmental Protection Agency-Guyana
Food & Agriculture Organization of the United Nations (FAO)
Government of France, l’Agence Française de Développement
Embassy of France
Government of Germany:
  KfW Bankengruppe
  Federal Ministry for the Environment, Nature Conservation, and Nuclear Safety
The Global Environment Facility
Inter-American Development Bank, Biodiversity & Ecosystem Services Program
Government of Japan
Government of New Caledonia:
  Province des Iles Loyaute
  Province Nord
  Secretaría de Estado de Medio Ambiente y Recursos Naturales
  Secretariat
Government of Norway:
  Norwegian Agency for Development Cooperation
  Norwegian Ministry of Foreign Affairs
Secretariat of the Pacific Regional Environment Programme
Government of Switzerland, Swiss Agency for Development and Cooperation
U.S. Fish and Wildlife Service
United Nations Development Program
United Nations Environment Program
US Agency for International Development
Wealth Accounting and Valuation of Ecosystem Services (WAVES) Global Partnership
The World Bank:
  Development Grant Facility
  Forest Carbon Partnership Facility
  Program on Fisheries (PROFISH)
World Conservation Monitoring Centre of the Pacific Community

ORGANIZATIONS

American Academy in Berlin
American Museum of Natural History
British Ornithologists Union
CARE
Catholic Relief Services
Critical Ecosystem Partnership Fund (CEPF)
Sustainable Development Corporation for the Southern Amazon
Global Impact
Hunter College
Institute of Electrical Electronics Engineers
IUCN-US
Jeopardy!
The London School of Economics and Political Science
National Marine Sanctuary Foundation
The Nature Conservancy
Network for Good
Gilman Ordway 2005 Charitable Lead Trust
Organic Monitor
The Grace Jones Richardson Trust
Jeanne and Sanford Robertson Fund
The Schwab Fund for Charitable Giving
TisBest Philanthropy
U.S. Charitable Gift Trust
United Way of Silicon Valley
United Way of the Columbia-Willamette
Universita degli Studi di Catania
University of California - Santa Barbara
University of Rhode Island
University of Southampton
University of Vermont
Vanguard Charitable Endowment Program
Wageningen University
Wildlife Conservation Society
Woodside Friends
World Learning Inc.

List is as of June 2012.
DINNER COMMITTEES
The success of CI’s events is made possible only by the extraordinary group of supporters and volunteers who give us their time, their energy and their ideas. We’re grateful for their commitments—and for their efforts, which enabled spectacular celebrations of CI’s 25th anniversary, helped us raise millions to secure human well-being around the world and gave us a platform to honor some of CI’s most steadfast supporters: Betty Moore, Gordon Moore and Henry Arnhold.

WASHINGTON, DC 2011 DINNER
OCTOBER 20, 2011

Hosting a discussion about the direct connection between international conservation and America’s national security and economic interests

FEATURING:
Rob Walton, Chairman of the Board, Wal-Mart Stores Inc.
Wes Bush, Chairman, CEO & President, Northrop Grumman Corp.
Harrison Ford, Vice Chairman, Conservation International
Nora O’Donnell, Chief White House Correspondent, CBS News

HOST COMMITTEE:
Diane and Sam Bodman • Carolyn Brody
Ann and Tom Friedman • Maria and Andy Karsner
Sara and Jeffrey Lesk • Donna and Mack McLarty

SAN FRANCISCO 2012 DINNER
MAY 11, 2012

Celebrating CI’s 25th anniversary, honoring Betty and Gordon Moore

FEATURING:
George Shultz, former U.S. Secretary of State
Ambassador Tom Stehenson
Tom Steyer, founder of the TomKat Center for Sustainable Energy at Stanford University

HOST COMMITTEE:
Sybilla and Alex Balkanski • Randi and Bob Fisher • Harrison Ford
Mary C. Gallo • Maria and Andy Karsner • Betty and Gordon Moore
Kathleen Justice-Moore and Steve Moore • Kris and Ken Moore
Jennifer Siebel Newsom and Gavin Newsom • Claire Perry
F. Noel Perry • Lisa and John Pritzker • Judy and Ken Siebel
Barbara and Tom Stehenson
NEW YORK 2012 DINNER  
MAY 30, 2012  
Celebrating CI’s 25th anniversary, honoring Henry Arnhold  
FEATURING:  
James Wolfensohn, former President of the World Bank  
Roger Altman, Founder & Chairman, Evercore Partners  
Heidi Miller, President of International (retired), JPMorgan Chase  
HOST COMMITTEE:  
Catherine and Frederick Adler  •  Jody and John Arnhold  
Paula and Jim Crown  •  Jonathan Fanton  •  Harrison Ford  •  Paul Fribourg  •  James E. Jordan  •  Jurate Kazickas and Roger Altman  
Bridget and John Macaskill  •  Heidi and Brian Miller  •  Trina and Mike Overlock  •  Sarah Paley and Bob Kerrey  •  Lauren and Andres Santo Domingo  •  Jennifer Small and Adam Wolfensohn  •  Diane H. and Joseph S. Steinberg  •  Lisa Wolfe and Joe Ravitch  •  Elaine and James D. Wolfensohn  •  Gillian Wynn  

LOS ANGELES 2012 DINNER  
JUNE 14, 2012  
Celebrating CI’s 25th anniversary  
FEATURING:  
Brian Skerry, Award-winning Marine Photojournalist  
Beau Wrigley, CI Board Member and founder of the Ocean Health Index  
Greg Stone, Chief Oceans Scientist, Conservation International  
HOST COMMITTEE:  
Heather Thomas Brittenham and Skip Brittenham  •  Nancy and Rodney Chiamulon  •  Jared Diamond  •  Lindsay Feldman  •  Marcie and Mark Feldman  •  Harrison Ford  •  Jane and Jeff Gale  •  Tyler Kelley  •  Heather Lindsey  •  Lindsey Lucibella and Robert Kravis  •  Sara Nichols and Frank Arentowicz  •  Nancy Morgan Ritter  •  Gillian Wynn  •  Kevyn Wynn  

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Jared Diamond, Ph.D.
Professor, Geography and Physiology
UCLA
Los Angeles, California

André Esteves
CEO
Banco BTG Pactual S/A
São Paulo, Brazil

Mark L. Feldman
President and Chief Executive Officer
L & L Manufacturing Company
Los Angeles, California

Robert J. Fisher
Director
Gap, Inc.
San Francisco, California

Ann Friedman
Teacher
Bethesda, Maryland

Jeff Gale
Chairman and Director of Photography
Niche Media
Las Vegas, Nevada

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President
Council on Foreign Relations
New York, New York

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Founder and Board Chair
Emerson Collective
Palo Alto, California

Hon. Alexander Karsner
CEO and Founder
Manifest Energy, LLC
Washington, DC

President S. K. Ian Khama
Republic of Botswana
Gaborone, Botswana

Heidi Miller
President of International (retired)
JPMorgan Chase
New York, New York

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Co-Founder and Chairman Emeritus
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Woodside, California

Kris Moore
Conservationist
Los Altos Hills, California

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Chief Executive Officer
Unilever
London, United Kingdom

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Chairman of the Board
Roll Global
Los Angeles, California

Story Clark Resor
Principal
Conservation Consulting
Wilson, Wyoming

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Chair, French Partnership for Water Member
Académie des Technologies
Paris, France

Kenneth F. Siebel
Managing Director and Chairman of Board Private Wealth Partners, LLC
Larkspur, California

Orin Smith
Chief Executive Officer (retired)
Starbucks Coffee Company
Seattle, Washington

Amb. Thomas F. Stephenson
Partner
Sequoia Capital
Menlo Park, California

Pavan Sukhdev
CEO, GIST Advisory
Study Leader, TEEB
Gurgaon, Haryana, India

John Swift
Conservationist
Cayucos, California

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Executive Chairman
Giti Tire Co. Ltd.
Singapore

Victoria Tauli-Corpuz
Executive Director
Tebtebba (Indigenous Peoples’ International Centre for Policy Research and Education)
Baguio City, Philippines

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Retired CEO
UPS Logistics Group
Jackson, Wyoming

Byron Trott
Chairman and CEO
BDT Capital Partners, LLC
Chicago, Illinois

Megaron Txucarramea
Kayapó Grand Chief
Brazil

William Wrigley, Jr.
Wrigley Management Inc.
Chicago, Illinois

Tamsen Ann Ziff
Ziff Brothers Investments
New York, New York

List is as of June 2012.
MAUREEN SCHAFER, LAS VEGAS, NV
CHAIR, CI’S CHAIRMAN’S COUNCIL

Maureen Schafer was first introduced to CI at a San Francisco board meeting—and she knew it was a special and unique organization from the start. CI was the first conservation organization she’d ever seen with such a broad range of work, from science to public policy to global partnerships.

Seven years later, Maureen is chair of CI’s Chairman’s Council. And she’s still drawn to CI’s innovation, its ability to create change on a massive scale and its willingness to take risks. “We are all believers,” Maureen says. “I find this facet most inspiring about CI. We create realities people say only exist in ideas.” Maureen is also instilling her passion for conservation in her seven-year-old daughter, Shea, who, she says, is currently infatuated with spiders.

“She wants to go to Kenya and bring back a giraffe,” Maureen adds. “I told her it’s against our (homeowners association) rules, but she’s having none of that. It is Vegas, after all.”

List is as of June 2012.
CHAIRMAN’S OFFICE

Peter A. Seligmann
Chairman of the Board and
Chief Executive Officer

Russell A. Mittermeier, Ph.D.
President

Niels Crone
Chief Operating Officer

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Senior Vice President

Scott Mills
Vice President, Global Information Technology

DEVELOPMENT

Cynthia McKee
Senior Vice President

Andrew Wilson
Vice President, Foundation Relations

FINANCE

Barbara DiPietro
Chief Financial Officer

NEWS + PUBLICITY

Kim McCabe
Vice President, News + Publicity

MARKETING + BRANDING

Heather Luca
Acting Managing Director

GLOBAL MARINE

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Chief Ocean Scientist and Senior Vice President, News + Publicity

Sebastian Troeng, Ph.D.
Vice President

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Senior Vice President

Celia Harvey, Ph.D.
Vice President, Global Change and Ecosystem Services

Will Turner, Ph.D.
Vice President, Conservation Priorities & Outreach

Sandy Andelman, Ph.D.
Vice President, TEAM Initiative

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Senior Vice President, CELB

Justin Ward
Vice President, Business Practices

US GOVERNMENT POLICY

Jill Sigal
Vice President

GENERAL COUNSEL’S OFFICE

Amelia Smith
Senior Vice President and General Counsel

CENTER FOR CONSERVATION + GOVERNMENT (CCG)

Martha Stein-Sochas
Senior Vice President, Center for Conservation and Government

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Senior Vice President, International Policy

Lilian Spijkerman
Vice President, Public Funding

Carlos Manuel Rodriguez
Vice President and Senior Advisor, Global Policy

Kristen Walker-Painemilla
Vice President, Social Policy & Practice

Jean-Philippe Palasi
Director, European Policy

Yasushi Hibi
Vice President, Asia Policy/Managing Director

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Executive Vice President

Patricia Zurita
Vice President, Critical Ecosystem Partnership Fund

John De Wet
Vice President, Finance and Operations

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Executive Vice President

Daniela Raik, Ph.D.
Vice President, Field Program Management

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Senior Vice President

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Jessica Donovan-Allen
Country Director

Democratic Republic of Congo
Benoit Kisuki Mathe
Country Director

Madagascar
Léon Rajaobelina
Vice President

Equatorial Guinea
Heidi Ruffer
Country Director

South Africa
Sarah Frazee
Director, Conservation South Africa

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Senior Vice President, Asia-Pacific

Pacific Islands
Mike Donoghue
Executive Director

China
William Liao
Vice President

Timor Leste
Candice Mohan
Country Director

Cambodia
Bunra Seng
Country Director

Indonesia
Ketut Putra
Executive Director

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Senior Vice President

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Vice President, Strategic Projects, Guyana and Suriname

List is as of June 2012.
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